

**Chelan Douglas Regional Port Authority
2023 Final and Supplemental #1 Budgets - Board Approved**

	2023 Final	2023 Supplemental #1
OPERATING REVENUES		
BUSINESS PARKS		
<u>CASHMERE MILL DISTRICT</u>		
Building A - Blue Spirits	\$ 163,588	\$ 129,507
Building B - Hurst International & Blue Spirits	137,700	126,765
Utility & Operating Reimbursements	57,750	57,750
Misc. Income	2,500	2,500
TOTAL CASHMERE MILL DISTRICT	\$ 361,538	\$ 316,522
<u>CONFLUENCE TECHNOLOGY CENTER</u>		
Office Space Leases	\$ 592,890	\$ 583,930
CTC South Office Space Leases	22,667	26,968
Video Conference/Meeting Room Rentals	200,000	210,000
Utility & Operating Reimbursements	35,796	35,796
Misc. Income	1,500	1,500
TOTAL CONFLUENCE TECHNOLOGY CENTER	\$ 852,853	\$ 858,194
<u>COLUMBIA STREET PROPERTIES</u>		
Building A - Badger Mtn Brewing	\$ 45,360	\$ 45,360
Buildings G/I - Streamline	143,712	143,712
Buildings C/D - Streamline	-	41,648
Building E - Streamline	-	24,300
Building F - Streamline	36,000	48,000
Building B - Streamline	-	25,090
Misc. Rents	1,200	1,200
Utility & Operating Reimbursements	23,500	35,150
TOTAL COLUMBIA STREET PROPERTIES	\$ 249,772	\$ 364,460
<u>MALAGA INDUSTRIAL SITE</u>		
Farm/Land Rents	\$ -	\$ -
TOTAL MALAGA INDUSTRIAL SITE	\$ -	\$ -

	2023 Final	2023 Supplemental #1
<u>OLDS STATION BUSINESS PARK</u>		
IB 2 - Synergy Food Solutions	\$ 54,871	\$ 54,871
IB 3 - Confluence Health	76,456	76,456
IB 4 - Pregis Corporation	216,949	216,949
IB 5 - Chelan County PUD	356,631	356,631
IB 6 - ABC Early Learning	13,307	13,565
IB 7 & 8 - Pacific Aerospace & Electronics	754,907	754,907
IB 9 - Sinclair Systems & Frito Lay	262,278	300,600
Utility & Operating Reimbursements	167,500	167,500
Misc. Income	2,500	2,500
TOTAL OLDS STATION BUSINESS PARK	\$ 1,905,399	\$ 1,943,979
<u>PANGBORN AIRPORT</u>		
Landing Fees	\$ 20,000	\$ 28,500
Parking Income	150,000	155,000
Aircraft Parking	5,000	8,500
Rental Income - Aviation Land	102,575	101,362
Rental Income - NonAviation Land	60,565	69,995
Rental Income - Terminal/Aviation Building	63,930	79,640
Rental Income - NonAviation Buildings	98,045	97,850
Rental Income - Hangars	179,175	168,905
Glycol Discharge Reimbursement	50,000	25,000
Car Rental Concession Fees	59,500	59,500
Fuel Flowage Fees	20,000	20,000
Festival of Flight	-	19,840
Misc. Fees and Permits	25,000	51,250
TOTAL PANGBORN AIRPORT	\$ 833,790	\$ 885,342
<u>PANGBORN FBO</u>		
FBO Fuel Income	\$ 1,600,000	\$ 1,600,000
FBO Income (After hours)	12,500	12,500
FBO Misc. Income	10,000	10,000
TOTAL PANGBORN FBO	\$ 1,622,500	\$ 1,622,500

	<u>2023 Final</u>	<u>2023 Supplemental #1</u>
<u>PANGBORN BUSINESS PARK</u>		
<u>Land Leases</u>		
Lot 4 - Coca-Cola	\$ 85,778	\$ 85,778
Lot 17 - Salcido	33,140	33,140
<u>Building Leases</u>		
3306 - Multi-Tenant	119,675	119,750
3310 - Accor Building	360,489	360,489
CWICC	202,318	202,318
Utility & Operating Reimbursements	9,975	14,650
Misc. Income	2,500	2,500
TOTAL PANGBORN BUSINESS PARK	\$ 813,875	\$ 818,625
<u>REGIONAL PORT OFFICE/AVIATION CENTER</u>		
Rental Income - Offices	\$ 31,495	\$ 148,248
Rental Income - Aviation/Hangar Uses	169,500	168,500
Misc. Income	2,500	2,500
TOTAL RPA OFFICE/AVIATION CENTER	\$ 203,495	\$ 319,248
<u>LAKE CHELAN AIRPORT</u>		
Rental Income - Kelly Property	\$ 3,840	\$ 3,840
TOTAL LAKE CHELAN AIRPORT	\$ 3,840	\$ 3,840
<u>MANSFIELD AIRPORT</u>		
Lease Income	\$ -	\$ -
TOTAL MANSFIELD AIRPORT	\$ -	\$ -
<u>WATERVILLE AIRPORT</u>		
Lease Income	\$ 2,490	\$ 2,544
Parcell Hangar	6,000	6,900
TOTAL WATERVILLE AIRPORT	\$ 8,490	\$ 9,444
<u>ORONDO RIVER PARK</u>		
Chelan County PUD	\$ 45,750	\$ 45,750
Misc. Income	-	-
TOTAL ORONDO RIVER PARK	\$ 45,750	\$ 45,750

	<u>2023 Final</u>	<u>2023 Supplemental #1</u>
<u>PYBUS INCUBATOR</u>		
Office Space Lease	\$ 24,863	\$ 24,863
Misc. Income	-	-
TOTAL PYBUS INCUBATOR	\$ 24,863	\$ 24,863
TOTAL BUSINESS PARK REVENUE	\$ 6,926,165	\$ 7,212,767
<u>TAX RECEIPTS</u>		
Current Levy	\$ 4,476,575	
1.0% of Prior Year Tax	44,766	
New Construction	96,765	
Tax Refunded (receipts)	5,806	
TOTAL TAX RECEIPTS	\$ 4,623,912	\$ 4,628,462

	<u>2023 Final</u>	<u>2023 Supplemental #1</u>
<u>NON-OPERATING REVENUES</u>		
<u>Cashmere Mill District</u>		
Property Sale - City of Cashmere	\$ 50,000	\$ 52,697
Property Sale - North Parcels	-	259,185
<u>Confluence Technology Center</u>		
Sale of Surplus Equipment	1,210,000	1,210,000
<u>COLUMBIA STREET PROPERTIES</u>		
JAB Investors - Letter of Intent	-	10,000
<u>Malaga Industrial Sites</u>		
Dept of Com - Malaga Waterline Ext (\$1,498,650)	1,198,650	1,498,650
Client Contr - Malaga Waterline Ext (\$8,501,350)	4,070,821	3,001,350
Client Overhead Reimb. - Waterline Ext (\$300,000)	-	150,000
Client Contribution - Cooling Water System	1,700,000	2,263,053
Client Overhead Reimb. - Cooling Water System	-	16,800
Client Contribution - Hayes Property Acquisition	853,765	-
Client Contribution - Property Acq. (Misc.)	5,000,000	-
Option to Purchase Deposits	-	3,783,306
Surplus Property	-	10,200
<u>Pangborn Airport</u>		
FAA Grant Proceeds (Apron Rehab)	1,912,602	-
Engineering Settlement (Apron Project)	-	-
FAA Grant Proceeds (Foam Testing Equipment)	25,000	-
FAA Grant Proceeds (Phase I - Taxiway A Realignment)	10,044,464	9,062,387
FAA Grant Proceeds (Phase II - Taxiway A Realignment)	6,174,214	5,718,793
WSDOT - Taxiway A Realignment	591,306	594,881
FAA Grant Proceeds (Taxiway B to Site Development)	1,723,802	1,874,971
Taxiway B - CARB Loan	-	1,200,000
Bond Proceeds - GA Terminal	3,000,000	-
Douglas County .09 - GA Terminal	250,000	250,000
National Guard Land Sale	2,473,500	-
Airlift NW - Capital Facilities Charge	316,300	-
PFC Capital Funds	85,000	97,500
TSA Operating Grant	7,300	14,160
Air Service - Minimum Revenue Guarantee Support	-	60,000
Misc. - Insurance Settlement for Perimeter Fencing	-	20,306
<u>Pangborn Business Park</u>		
Douglas County Payment - PWTF	80,000	80,000
Trades District EDA Grant (\$4,990,967)	3,087,500	-
Trades District State Capital Grant (\$2,950,000)	2,885,000	-
Trades District CERB Financing (\$2,500,000)	-	-
Trades District SBIF Grant (\$1,000,000)	-	750,000

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<u>Waterville Airport</u>		
WSDOT Aviation - Lighting Construction	498,354	506,264
<u>Economic Development</u>		
ADO Contracts - Dept. of Commerce	150,000	150,000
Chelan County .09 Grant - Partnership Projects	20,000	-
Dept of Commerce - Statewide Disaster Relief Grant	-	84,796
Dept of Commerce - Evergreen Manuf. Growth Grant	-	185,212
<u>Other</u>		
EPA Brownsfield Grant (\$600,000)	200,000	200,000
Dept of Commerce - Chelan PUD Surface Water Study	300,000	-
PUD 5th Street - Marketing/Legal Reimbursement	10,000	-
Regional Aquatic Center Study	290,000	270,000
Other Tax Income (LHT & Timber Dist.)	10,125	14,050
Interest Income	91,750	129,750
Other Income	5,000	5,000
Diamond Foundry - Letter of Intent	-	130,000
Sale of Fixed Assets	-	-
TOTAL NON-OPERATING REVENUES	\$ 48,314,453	\$ 33,653,311
TOTAL REVENUES	\$ 59,864,530	\$ 45,494,540

	<u>2023 Final</u>	<u>2023 Supplemental #1</u>
BUSINESS PARK EXPENSES		
<u>CASHMERE MILL DISTRICT</u>		
Debt Service - Buildings A & B (2035)	\$ 219,134	\$ 219,134
CERB Loan (2031)	75,781	75,781
Property Insurance	22,250	22,002
Building Maintenance	5,000	15,000
Property Maintenance	20,000	20,000
Utilities	34,000	37,500
Misc. Expenses	2,500	2,500
TOTAL CASHMERE MILL DISTRICT	\$ 378,665	\$ 391,917
<u>CONFLUENCE TECHNOLOGY CENTER</u>		
Salaries	\$ 98,500	\$ 128,000
Employee Benefits	32,600	42,500
Payroll Taxes	9,165	11,795
Contract Labor	20,000	20,000
Building Operational Expenses	461,420	461,420
CTC South Building Operational Expenses	23,500	23,500
Video Conference Center/Meeting Room Expenses	170,650	192,650
Debt Service (2023)	48,529	48,529
Misc. Expenses	5,000	5,000
TOTAL CONFLUENCE TECHNOLOGY CENTER	\$ 869,364	\$ 933,394
<u>MALAGA INDUSTRIAL SITE</u>		
GBI Property Maintenance	\$ 5,000	\$ 5,000
Hayes Property Maintenance	5,000	5,000
Property Insurance	1,500	560
Utilities	1,000	1,000
Misc. Expenses	5,000	5,000
TOTAL MALAGA INDUSTRIAL SITE	\$ 17,500	\$ 16,560

	<u>2023 Final</u>	<u>2023 Supplemental #1</u>
<u>OLDS STATION BUSINESS PARK</u>		
Building Maintenance & Repairs	\$ 12,000	\$ 20,000
Property & Grounds	42,500	42,500
Utilities	54,000	54,000
Fire Protection in lieu of taxes	11,030	13,397
Property Insurance	71,385	68,885
Misc. Expenses	7,500	7,500
TOTAL OLDS STATION BUSINESS PARK	\$ 198,415	\$ 206,282
<u>COLUMBIA STREET PROPERTIES</u>		
Building Maintenance & Repairs	\$ 10,000	\$ 15,000
Property & Grounds	7,500	7,500
Fire Protection in lieu of taxes	10,520	12,779
Property Insurance	61,300	60,622
Utilities	-	35,000
Misc. Expenses	50,000	15,000
TOTAL COLUMBIA STREET PROPERTIES	\$ 139,320	\$ 145,901

	<u>2023 Final</u>	<u>2023 Supplemental #1</u>
<u>PANGBORN AIRPORT</u>		
Salaries	\$ 592,500	\$ 610,000
Salaries - Overtime	30,000	37,500
Employee Benefits	188,500	192,500
Payroll Taxes	73,245	77,500
Engineering/Professional Fees	65,000	25,000
Real Estate Commission (Lease Negotiation)	-	15,000
Air Service Development	48,000	48,000
Non-Aviation Maintenance	10,000	15,000
Aviation Maintenance	16,000	10,000
Terminal Maintenance	35,000	55,000
Airfield Maintenance	60,000	60,000
Vehicle & Equipment Maintenance	35,000	35,000
Small Tools & Equipment	3,500	4,000
Utilities	170,735	70,000
Irrigation	-	60,785
Stormwater	-	44,460
Aviation Ramp Glycol Disposal	50,000	25,000
Security Expenses	20,000	12,000
Property/Liability Insurance	136,750	130,505
Fuel (M&O)	65,000	65,000
Regulatory Compliance	45,000	25,000
Winter Operations	35,000	60,000
Memberships & Subscriptions	5,500	5,000
Marketing	25,000	20,000
Conferences, Training & Meetings	30,000	30,000
Information Technology	57,500	57,500
Parking Lot Expenses	20,000	20,000
Credit Card Fees (Parking/Fuel Sales)	30,000	30,000
Line of Credit - Interest Expense	-	20,833
COVID-19 Compliance	5,000	-
Misc. Expenses	15,000	15,000
TOTAL PANGBORN AIRPORT	\$ 1,867,230	\$ 1,875,583

	<u>2023 Final</u>	<u>2023 Supplemental #1</u>
<u>PANGBORN FBO</u>		
Salaries	\$ 271,500	\$ 275,500
Salaries - Overtime	20,000	20,000
Employee Benefits	117,810	105,000
Payroll Taxes	39,250	39,750
FBO Building Maintenance	10,000	10,000
FBO Building Utilities	10,000	10,000
FBO Expenses	50,000	50,000
Fuel (Resale)	1,200,000	1,200,000
Supplies (Resale)	10,000	10,000
TOTAL PANGBORN FBO	\$ 1,728,560	\$ 1,720,250
<u>PANGBORN BUSINESS PARK</u>		
Building Maintenance & Repairs	\$ 32,500	\$ 32,500
Property & Grounds	57,500	57,500
Utilities	29,000	29,000
Storm Water	4,220	3,668
Property Insurance	47,050	43,635
Debt Service (2023)	82,264	82,264
Misc. Expenses	2,000	2,000
TOTAL PANGBORN BUSINESS PARK	\$ 254,534	\$ 250,567
<u>REGIONAL PORT OFFICE/AVIATION CENTER</u>		
Building Maintenance & Repairs	\$ 45,000	\$ 55,000
Property & Grounds	12,000	12,000
Utilities	52,500	70,000
Insurance	39,775	36,897
Misc. Expenses	5,000	5,000
Total RPA OFFICE/AVIATION CENTER	\$ 154,275	\$ 178,897

	<u>2023 Final</u>	<u>2023 Supplemental #1</u>
<u>LAKE CHELAN AIRPORT</u>		
Maintenance & Operations Subsidy (City of Chelan)	\$ 47,116	\$ 47,116
Aircraft Counter/Operations Report	4,800	4,800
Environmental Assessment	11,735	11,735
FAA Pavement Maintenance Project	-	15,632
Maintenance (Kelly Property)	8,500	8,500
Insurance	810	810
Utilities	350	350
Misc. Expenses (Kelly Property)	1,500	1,500
TOTAL LAKE CHELAN AIRPORT	\$ 74,811	\$ 90,443
<u>MANSFIELD AIRPORT</u>		
Property Maintenance	\$ 10,500	\$ 10,500
Utilities	1,000	1,000
Property Insurance	4,500	4,500
Aircraft Counter/Operations Report	4,800	4,800
Misc. Expenses	1,500	1,500
TOTAL MANSFIELD AIRPORT	\$ 22,300	\$ 22,300
<u>WATERVILLE AIRPORT</u>		
Property Maintenance	\$ 7,500	\$ 10,000
Utilities	1,000	1,000
Property Insurance	4,750	4,750
Aircraft Counter/Operations Report	4,800	4,800
Misc. Expenses	1,500	1,500
TOTAL WATERVILLE AIRPORT	\$ 19,550	\$ 22,050

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<u>ORONDO RIVER PARK</u>		
Building Maintenance	\$ 3,000	\$ 3,000
Property Maintenance	30,000	30,000
Water System Management	3,000	3,000
Security Patrol	6,500	6,500
Utilities	2,750	2,750
Property Insurance	1,900	1,765
Misc. Expenses	1,500	1,500
TOTAL ORONDO RIVER PARK	\$ 48,650	\$ 48,515
<u>CDRPA BUSINESS PARK MAINTENANCE</u>		
Salaries	\$ 138,475	\$ 155,000
Employee Benefits	18,570	21,250
Payroll Taxes	16,900	18,250
Auto Expenses	7,500	7,500
Small Equipment	5,000	5,000
TOTAL CDRPA BUSINESS PARK MAINT.	\$ 186,445	\$ 207,000
TOTAL BUSINESS PARK EXPENSES	\$ 5,959,619	\$ 6,109,659

	<u>2023 Final</u>	<u>2023 Supplemental #1</u>
<u>ADMINISTRATIVE & GENERAL EXPENSES</u>		
Salaries	\$ 1,210,300	\$ 1,215,000
Commissioners' Compensation, Benefits & Taxes	262,175	262,175
Employee Benefits	402,395	408,500
Payroll Taxes	108,220	110,500
Professional Services		
Legal	220,000	220,000
Engineering/Architectural	75,000	75,000
WA State Audit Costs	72,630	72,630
Government Affairs Representation - State	80,000	72,000
Government Affairs Representation - Federal	80,000	93,500
Other Professional Services	30,000	40,000
Conferences, Training, and Meetings	15,000	20,000
Commission Conferences & Travel	25,000	30,000
County Election Expenses	75,000	100,000
Memberships and Subscriptions	55,000	55,000
Travel (Reimbursement)	15,000	25,000
Office Expense		
Supplies	25,000	25,000
Telephone	14,250	14,250
Computers/Hardware	13,100	13,100
Software/Backup/Internet	22,030	22,030
Managed Services/Maintenance	40,546	40,546
Insurance (Public Officials, General Liability, etc)	118,120	116,100
Line of Credit - Interest Expense	-	20,750
Misc. Expenses	10,000	10,000
TOTAL ADMINISTRATIVE & GENERAL EXPENSES	\$ 2,968,766	\$ 3,061,081

	<u>2023 Final</u>	<u>2023 Supplemental #1</u>
<u>BUSINESS DEVELOPMENT & MARKETING EXPENSES</u>		
Marketing & Communications	\$ 50,000	\$ 50,000
Business Recruitment & Trade Shows	20,000	20,000
Real Estate Marketing	25,000	25,000
Douglas County GIS	11,150	11,193
Chelan-Douglas Trends	7,000	7,000
Small Business Development Center (WSU)	80,000	60,000
Promotional Hosting	7,000	7,000
TOTAL BUSINESS DEVELOPMENT & MARKETING EXPENSES	\$ 200,150	\$ 180,193
<u>ECONOMIC DEVELOPMENT CONTRACTS (NON-PROFITS)</u>		
Cashmere Chamber of Commerce	\$ -	\$ 12,000
Lake Chelan Wine Valley Alliance	11,123	11,123
Leavenworth Museum - 2022 Carryover	5,100	6,800
Leavenworth Museum - 2023	-	6,500
Our Valley, Our Future	20,000	-
TREAD	-	20,000
Wenatchee Downtown Association	-	4,000
WV Sports Foundation - Winter Special Olympics	7,000	7,000
Community Nonprofit ED Projects	50,000	5,800
TOTAL ECONOMIC DEVELOPMENT CONTRACTS	\$ 93,223	\$ 73,223
<u>COMMUNITY PARTNERSHIP PROJECTS (MUNICIPALITIES)</u>		
City of Entiat	\$ -	\$ 15,000
Opportunity Placeholder	40,000	25,000
TOTAL COMMUNITY PARTNERSHIP PROJECTS	\$ 40,000	\$ 40,000

	<u>2023 Final</u>	<u>2023 Supplemental #1</u>
<u>OTHER EXPENDITURES</u>		
EPA Brownsfield Grant - Consultant Services	\$ 200,000	\$ 200,000
Chelan County PUD - Surface Water Study	300,000	300,000
Regional Aquatic Center Study	300,000	300,000
Statewide Disaster Relief Grant - Tall Timber Ranch	-	82,326
Evergreen Manuf. Growth Grant - Beta Hatch	-	185,212
PUD 5th Street Campus - Marketing & Legal	10,000	-
TOTAL OTHER EXPENDITURES	\$ 810,000	\$ 1,067,538
TOTAL EXPENSES	\$ 10,071,758	\$ 10,531,694
LESS OPERATING REVENUES	\$ 59,864,530	\$ 45,494,540
NET RESULTS BEFORE CAPITAL PROJECTS	\$ 49,792,771	\$ 34,962,846

	<u>2023 Final</u>	<u>2023 Supplemental #1</u>
CAPITAL PROJECTS		
<u>Cashmere Mill District</u>		
South Parcels Infrastructure - Design	-	82,000
<u>Confluence Technology Center</u>		
Avidex Audio System (Approved in 2022)	120,000	130,000
Salvage, Demo & Restoration	4,257,257	4,257,257
CDRPA Office Planning/Study	130,000	96,000
CDRPA Office Build Out	-	-
Meeting Center Cameras	74,000	74,000
Cameras/Security System	64,000	71,229
<u>Malaga Industrial Site</u>		
Waterline Extension Project	5,269,471	4,500,000
Cooling Water Disposal Project	1,700,000	336,000
Property Acquisition	5,000,000	-
Adcock	-	41,096
Kemah	-	923,186
Malaga Springs	-	2,276,242
Quilter, C	-	890,227
Quilter, J	-	720,227
Schoenwald	-	620,227
Shaffer	-	1,419,660
Baker	-	850,000
Other (Peace Officers Assoc)	-	54,945
<u>Olds Station Business Park</u>		
IB #9 Emergency Power Shut Off	45,000	30,325
IB #9 Roof Repairs	-	50,000
Irrigation Projects	-	55,850
IB #6 Exterior Improvements - Design	-	20,000

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<u>Pangborn Airport</u>		
Terminal Apron	533,278	1,307,095
Taxiway A	18,678,699	19,912,152
Taxiway B/Hangar Site Development	4,229,156	4,023,412
GA Terminal Remodel	5,140,742	195,000
MALSR Carryover & Equipment	252,705	270,055
MALSR Land Purchase (Relocation Assistance)	-	33,667
Airlift NW Hangar - Design	-	125,000
Foam Testing Equipment	30,000	-
Snow Removal Equipment A&E	35,000	34,500
1996 Snow Blower (City of Pullman)	-	56,378
Commercial Air Service Support/Equipment	150,000	-
Jet A Fuel Truck - Sales Tax/Title Transfer	-	23,034
Baggage Screening Remodel	82,500	-
Terminal Radio Repeater	150,000	-
Removal of Underground Storage Tanks - Design	160,000	146,000
FBO - Deice Truck (Used)	90,000	90,000
GWID Annexation	-	1,765
National Guard Land Costs	-	25,000
Poly Tanks - Liquid Deicer Fluid	-	15,000
Lytle Property Purchase - Phase II	-	304,950
AGIS Terrain Study	-	4,133
VAISALA Pavement Sensor	-	50,000
Maintenance Office HVAC	-	20,000
<u>Pangborn Business Park</u>		
Trades District	5,972,500	700,000
CWICC Carpet Replacement	95,000	95,000
Accor HVAC Design Phase I	50,000	-
<u>Regional Port Office/Aviation Center</u>		
Roof Repair/Gutter Modification	50,000	20,000
Hangar Foam Suppression System Conversion	50,000	150,000
Surveillance Camera System	19,875	19,875
Hangar Door Repairs	-	9,984
Apron Repair (Design)	-	31,000
Fire Sprinkler System	-	50,000

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<u>Chelan Airport</u>		
Waterline Extension (\$670,000 total contribution)	670,000	-
<u>Waterville Airport</u>		
Lighting Project Construction	555,003	557,857
<u>Orondo River Park</u>		
Well Pump/Chlorination System	150,000	45,000
<u>Vehicles/Equipment</u>		
Engine for Elgin Vac Truck	18,000	21,550
Subcompact Tractor w/Mower Deck	50,000	46,351
SxS UTV	15,000	19,522
Small to Mid-size Pesticide Sprayer	5,000	7,462
Mower with 72" Deck, Blower, Broom	40,000	47,410
Fleet Vehicle	45,000	65,000
<u>Other</u>		
Administrative - Copier	15,000	13,671
Opportunity Fund - Other	250,000	-
TOTAL CAPITAL PROJECTS	<u>\$ 54,242,186</u>	<u>\$ 46,035,294</u>
NET RESULTS AFTER CAPITAL PROJECTS	<u>\$ (4,449,415)</u>	<u>\$ (11,072,448)</u>